DRAFT	2020 Actual	2021 Actual \$	2022 Budget \$	2022 Actual YTD	2022 Projected	2022 Difference \$							
							OPERATING REVENUE						
							ADF	22,167,127	24,215,112	27,437,434	2,817,918	27,437,434	-
ADF-PLT	18,404,340	20,066,724	21,082,235	2,038,970	21,082,235	-							
ADF-MT	3,088,674	3,618,054	5,724,567	707,942	5,724,567	-							
ADF- AG	262,485	272,580	270,240	39,345	270,240	-							
ADF- LS	122,115	136,010	142,314	20,475	142,314	-							
C&E	123,719	124,279	100,000	1,516	100,000	-							
RIV	207,242	(3,169)	147,599	12,088	147,599	-							
RIV Commission	(41,448)	634	(29,520)	(2,418)	(29,520)	-							
Interest	650,700	617,386	279,283	(314,226)	279,283	-							
Bank Account Interest	10,363	5,886	10,000	1,283	10,000	-							
Investment Earnings	640,337	611,499	269,283	(315,509)	269,283	-							
TOTAL REVENUE	22,817,827	24,832,498	27,716,717	2,503,692	27,716,717	-							
OPERATING EXPENSE													
Program Incentives	20,522,530	22,825,147	25,111,099	3,558,156	25,081,857	(29,242							
Transportation Incentive	7,492,483	8,807,163	9,716,704	1,255,192	9,863,403	146,699							
Processing Incentive	12,003,235	12,983,384	14,348,262	2,113,630	14,172,321	(175,941							
Manufacturer Incentive	1,026,812	1,034,600	1,046,133	189,334	1,046,133	(173,311							
Program Management	1,101,451	1,285,855	1,536,968	196,670	1,536,968								
Program Administration	583,321	647,024	650,000	114,580	650,000								
Management Travel & Conferences	6,002	7,718	35,000	947	35,000								
Miscellaneous Business Expense	19,167	16,775	25,000	1,290	25,000	-							
Staff Education	1,059	1,905	5,000	53	5,000								
Telephone & Internet	5,022	3,270	2,952	400	2,952								
IT system (amortization)	149,122	144,122	120,255	21,520	120,255								
Compliance Reviews	40,444	137,038	200,000	13,227	200,000								
Bad Debts	6,026	9,218	7,500	13,227	7,500								
Interest & Bank Charges	3,394	3,403	5,000	578	5,000								
Communication and Education	287,893		-			-							
		315,382	486,261	44,064	486,261								
Professional Services	208,488	193,159	320,017	26,990	320,017	=							
Accounting & Audit	47,550	53,684	53,200	-	53,200	-							
Legal	2,697	(3,083)	20,000	320	20,000	-							
Consulting Fees	5,762	13,696	18,000	-	18,000	-							
IT Application Mgt & Env	128,130	113,762	206,817	26,669	206,817	-							
IT Projects	24,350	15,100	22,000	-	22,000	-							
Board Expenses & Travel	159,831	179,194	201,693	3,425	201,693	-							
Insurance	9,516	10,701	12,841	2,466	12,841	-							
Board Travel & Conferences	3,887	21,772	40,000	959	40,000	-							
Board of Director Remuneration	146,428	146,721	148,851	-	148,851	-							
CPP & WCB Expense			in Program Admin as										
Other Programs	218,273	230,957	393,200	3,455	393,200	-							
Community Grant Program	206,692	188,975	350,000		350,000	-							
Special Projects	11,581	41,982	43,200	3,455	43,200	-							
Research & Development (Grants & Contrib)	-		-	-	-								
Research & Development (Fees & Expenses)		•	budget and expense,										
TOTAL EXPENSE	22,210,574	24,714,311	27,562,977	3,788,695	27,533,735								
_ I			153,741	(1,285,003)									

Statement of Operations for the period ending February 28 2022

Notes

Revenue

PLT sales: January performed well, February did not (19% under budget) resulting in this category YTD being under budget by 8% but within 1% of 2021.

MT UNIT sales: Both January & February were strong resulting in this category being 7% over budget YTD and 8% over 2021.

MT revenue will reflect an increase due to the MT fee going from \$9 to \$14 as of Jan 1 2022.

Incentives

Projections directly from Western for TI & PI. For 2022 PI will reflect the Jan 1 increase of 3.75% and for TI the more frequent adjustments for fuel and non fuel MI expected to hit budget at year end

G&A

Nothing to report this early in the year